

Table of Contents

List of Symbols	xiii
List of Abbreviations	xiv
List of Figures	xv
List of Tables	xviii
<i>CHAPTER 1 - Introduction</i>	1
1.0 Background of thesis	1
1.1 Global Economic Crisis, its influence in Infrastructure Development	2
1.2 Significance of UAE's Construction Projects	5
1.3 Apprehension in Performance of UAE's Construction Project	6
1.4 Challenges in Construction Projects - Middle East Region and UAE	10
1.5 Significance of Power Sector as part of UAE's Construction Project	15
1.6 Chapter Summary	18
1.8 Reference	20
<i>CHAPTER 2 – Literature Review</i>	24
2.0 Introduction	24
2.1 Theoretical Significance of Key Terms	24
2.1.1 Project	25
2.1.2 Construction	26
2.1.3 Project Management	27
2.1.4 Risk	30
2.1.5 Contingency	32
2.1.6 Stakeholder	33

2.1.7 Perception	34
2.2 Detailed Literature Review	35
2.2.1 Scope as a project constraint	38
2.2.2 Cost as a project constraint.....	41
2.2.3 Time as a project constraint.....	43
2.2.4 Project Risk Management	45
2.2.5 Plan Risk Response	51
2.2.6 Literature Review on Contingency.....	53
2.3 Findings	59
2.4 Literature Review on Theoretical Premise (Stakeholder Theory)	61
2.5 Major Gaps	72
2.6 Summary	72
2.5 Reference	74
<i>CHAPTER 3 – Research Methodology</i>	86
3.0 Introduction	86
3.1 Selection of Framework for Research	87
3.2 Research Process	90
3.3 Aim of Research	95
3.3.1 Research Question & Research Objectives	95
3.3.2 Data Collection Methods	99
3.3.3 Sampling & Sample Size	101
3.3.4 Reliability, Validity and Representativeness.....	104
3.3.5 Questionnaire Details	105
3.3.6 Respondents Details	106

3.4 Analysis Technique	109
3.5 Scope of Research	109
3.6 Chapter Summary	110
3.7 References	111
<i>CHAPTER 4 - Risk Variable Identification & Categorization</i>	113
4.0 Introduction	113
4.1 Risk Variables from Literature Review	113
4.2 Identification & Validation of relevant Risk Variables	114
4.2.1 Approach for Risk Variable Grouping	115
4.2.2 Nominal Group Technique – Origin, Definition, Procedure and Advantages & Disadvantages	116
4.2.3 Nominal Group Technique – Participants	119
4.2.4 Nominal Group Session – Opening Session: Scope, Characteristics & Rules	119
4.2.5 Nominal Group Session – Silent Phase : Identification of Relevant Risk Variables from Overall List of Risk Variables taken from Literature Review	120
4.2.6 Nominal Group Session – Sharing Phase: Identification of Relevant Groups of Work Break-down Structure for distributing the identified Risk Variables	121
4.2.7 Nominal Group Session – Group Discussion: Allocation of the relevant Risk Variables Identified to Relevant Categories of Work Break-down Structure	122
4.2.8 Nominal Group Session – Voting & Ranking: Transferring of Categorized Risk Variables into a Questionnaire	124
4.3 Questionnaire-1 for WBS Categories with allocated Risk Variables	125

4.4 Chapter Summary	126
4.5 References	128
<i>CHAPTER 5 – Data Analysis & Interpretation</i>	130
5.0 Introduction	130
5.1 Objective 1	131
5.1.1 Data Analysis.....	133
5.1.1.1 General Response Pattern	133
5.1.1.2 Reliability Testing by Cronbach's alpha	133
5.1.1.3 Sample Adequacy Test [Kaiser-Meyer-Olkin Measure (KMO)]	135
5.1.1.4 Factor Analysis for Identification of Significant Risk Variable	136
5.1.2 Findings & Interpretation	137
5.1.2.1 Reliability Test	137
5.1.2.2 Sample Adequacy Test [Kaiser-Meyer-Olkin Measure (KMO)]	138
5.1.2.3 Factor Analysis for Identification of Significant Risk Variable	139
5.2 Objective 2	141
5.2.1 Data Analysis.....	143
5.2.1.1 General Response Pattern	143
5.2.1.2 Hypothesis Testing.....	143
5.2.2 Findings & Interpretation	146
5.1.2.1 Hypothesis Testing Using Chi-Square Test (Using SPSS).....	146
5.1.2.2 Hypothesis Testing Using Chi-Square Test (using Excel Spreadsheet for 95% & 99% confidence levels).....	147
5.3 Chapter Summary	148
5.4 References	150
<i>CHAPTER 6 – Contingency Estimation Model</i>	151

6.0 Introduction	151
6.1 Allocation of Project Value to Various Categories	152
6.1.1 Allocation of Project Value - Technical Categories (Step 1).....	153
6.1.2 Allocation of Project Value – Non-Technical Categories (Step 2)	155
6.1.3 Allocation of Project Value – Re-Allocation inclusive of both Technical & Non-Technical Categories (Step 3)	156
6.2 Multivariate Analysis	158
6.3 Model Formulation.....	166
6.4 Validation of Model	169
6.5 Interpretation of the Model Validation	170
6.6 Chapter Summary	171
<i>CHAPTER 7 – Findings, Limitations & Conclusion</i>	<i>172</i>
7.0 Introduction	172
7.1 Findings.....	172
7.2 Limitation of study	175
7.3 Future Scope of work	176
7.4 Suggestions.....	176
7.5 Contribution to Literature.....	177
7.6 Conclusion.....	178
<i>References.....</i>	<i>180</i>